

# Europass

# **Curriculum Vitae**

# PERSONAL

# INFORMATION

Name	Lena J. TSIPOURI
Nationality	Greek
Date of birth	20/1/1953
Gender	Female

# WORK EXPERIENCE

• Dates	4/2021 - today
Name of employer	OPIX P.C.
• Type of business or sector	Consulting and AI start-up
Position held	Co-founder & Associate consultant

• Dates	9/2020 - today
Name of employer	National and Kapodistrian University of Athens, Department of Economic Sciences
• Type of business or sector	University
Position held	Professor Emeritus

• Dates	1981 - 8/2020			
Name of employer	National and Kapodistrian University of Athens, Department of Economic Sciences			
• Type of business or sector	University			
Position held	Appointee Assistant Professor, Lecturer, Assistant Professor, Associate Professor, Professor (since 2016)			
Main activities and responsibilities     Teaching: Entrepreneurship, Economics of Technological Change, Inno Management, Economic Development, Theory of the Firm Research: Start-ups, S&T Policy, Innovation, S&T Management, Inform ICTs, Economic Development, Regional Development, Corporate Gove Corporate Social Responsibility				

• Dates	1979 - 1985
Name of employer	Ministry of National Economy
• Type of business or sector	Ministry
Position held	Expert (1979-1982), Economic Adviser to the Deputy Minister (1982-1985)
Main activities and	1979-1982 Accession Negotiations of Greece to the EU
responsibilities	1982-1985 Industrial policy, European Affairs

• Dates	1977 - 1978			
Name of employer	International Institute for Applied System Analysis in Vienna			
• Type of business or sector	Research institute			
Position held	Scientific collaborator			
Main activities and	Dessenth activity on annelogment and migration policies			
responsibilities	Research activity on employment and migration policies			

## **EDUCATION**

## AND TRAINING

• Dates	1989 - 1990	
• Name and type of organization	MIT/Cambridge Massachusetts	
Principal subjects	Technology policy	
Title of qualification	Postdoctoral Fulbright research grant	

• Dates	1978 - 1985
• Name and type of organization	University of Paris II
• Principal subjects	Thesis title: "Economic consequences of the military expenditures in the EEC countries" First price (Premier Prix Concours)
• Title of qualification	PhD (in Economics)

• Dates	1977	
• Name and type of organization	University of Paris II	
Principal subjects	European Economy	
• Title of qualification	DEA (Diplôme d'Etudes Approfondies)	

• Dates	1971 - 1975
• Name and type of organization	University of Vienna
<ul> <li>Principal subjects</li> </ul>	Economic sciences and computer applications
• Title of qualification	Bachelor (Magister) Economic Sciences and Computer Applications

• Dates	1971 - 1975	
• Name and type of organization	National and Kapodistrian University of Athens	
<ul> <li>Principal subjects</li> </ul>	Economic sciences	
• Title of qualification	Bachelor (Diplom) Economic Sciences	

#### PERSONAL SKILLS AND COMPETENCES

Acquired in the course of life and career but not necessarily covered by formal certificates and diplomas

#### MOTHER TONGUE GREEK

ENGLISH FRENCH GERMAN ITALIAN

GRE

Other language(s)

Self-assessment

European level (\*)

	Understanding			Speaking				Writing	
Listening Reading		eading	Spoken interaction Spoken production						
C2	Proficient User	C2	Proficient User	C2	Proficient User	C2	Proficient User	C2	Proficient User
C2	Proficient User	C2	Proficient User	C2	Proficient User	C2	Proficient User	C2	Proficient User
C2	Proficient User	C2	Proficient User	C2	Proficient User	C2	Proficient User	C2	Proficient User
B1	Independent User	B1	Independent User	B1	Independent User	B1	Independent User	B1	Independent User

(\*) Common European Framework of Reference for Languages

#### SOCIAL SKILLS

• Studied and worked in diverse academic and professional environments such as France, Austria, USA, Greece and Belgium.

#### AND COMPETENCES

Living and working with other people, in multicultural environments, in positions where communication is important and situations where teamwork is essential (for example culture and sports), etc.

- Acquired more than 25 years teaching experience.
- Acquired more than 30 years experience in working in multicultural environments, either through cooperations at international level or (earlier/current) memberships in international organisations,
- Worked in positions that required daily contact with a large number of professionals in all branches of public administration, business and academia.

# ORGANISATIONAL SKILLS AND COMPETENCES

More than 20 years experience as research director or coordinator of research projects at national and international level.

Coordination and administration of people, projects and budgets; at work, in voluntary work (for example culture and sports) and at home, etc

TECHNICAL SKILLS	Extensive skills in using computer and learning new applications acquired during
	studies and work.
AND COMPETENCES	
	Extensive skills in using modern office machinery and equipment, acquired
	through work.

With computers, specific kinds of equipment, machinery, etc.

#### ARTISTIC SKILLS Playing piano

#### AND COMPETENCES

Music, writing, design, etc.

#### **OTHER SKILLS**

Sports (tennis, skiing, swimming, diving)

#### AND COMPETENCES

Competences not mentioned above.

DRIVING LICENCE(S)

Yes

# ADDITIONAL INFORMATION

- Chair/member of a number of European High Level Groups on Research, Innovation and Regional Development
- Visiting Professor European Foundation for Working and Living Conditions (September 2018)
- Visiting Scholar at UC Berkeley (Round Table of the International Economy, last trimester 2016)
- Participation in a wider number of academic refereed and in policy related conferences and workshops

ANNEX II: Main recent research projects and grants in the last decade by thematic area

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# **Annex I: Selected Publications**

Tsipouri, L. and Liarti, S. (2022). 'The co-evolution of the digital transition and appropriate skills at city level', In: Fitsilis, P. (ed.) *Building on Smart Cities Skills and Competences*, Springer.

Tsipouri, L. and Argyrou, M.D. (2021). 'Europe in the creative destruction of digital transformation', In: Passas, A., Arvanitopoulos, K. and Koppa, M. (eds) '*Greece - European Union: A relationship "through 40 waves" 1981-2021*, Pedio Publishing.

Tsipouri, L. (2021). 'Placing digital changes in retail in a broader theoretical context', In: Aranitou, V. (ed.) '*Retailing: History, Economy, Transformation in Retail'*, Economia Publishing.

Tsipouri, L., Koundouri, P., Papadaki, L. and Argyrou, M. D. (2021). 'Circular Economy in National Smart Specialisation Strategies: The Case of Greece', In: Koundouri, P. (ed.) *The Ocean of Tomorrow*, Environment & Policy 57, Springer.

Tsipouri, L. (2018). "Fostering innovation in less-developed regions with low institutional capacity", Background paper for an OECD/EC Workshop on 22 June 2018 within the workshop series "Broadening innovation policy: New insights for regions and cities", Paris.

European Commission, Directorate-General for Research and Innovation (2018). Mutual Learning Exercise (MLE) - Widening participation and strengthening synergies: Synthethic Synergies Paper, Brussels.

European Commission, Directorate-General for Research and Innovation (2018). Monitoring the evolution and benefits of responsible research and innovation Summarising insights from the MoRRI project. Luxembourg: Publications Office of the European Union.

Oikonomakos, P., Voukoutis, L. and Tsipouri, L. (2017). 'Entrepreneurial quality: some evidence from Greek public policy'. *MIBES Transactions*, 11 (1), pp. 73-91.

Tsipouri, L. (2017). 'Innovation Policy in Southern Europe: smart specialisation versus path dependence', In: Radosevic, S., Curaj, A., Gheorghiou, R., Andreescu, L. and Wade, I. (eds.) *Advances in the Theory and Practice of Smart Specialization*. Academic Press, pp. 125-155.

Rodríguez-Pose, A., Boschma, R., Tsipouri, L. and Bonaccorsi, A. (2017). 'The Diffusion Deficit and Economic Convergence', In: European Commission, DG Research and Innovation (ed.) *Europe's Future: Open innovation, open science, open to the world. Reflections of the RISE group.* Luxembourg: Publications Office of the European Union, pp. 35-46.

Argyrou, M.D., Bassiakos, Y. and Tsipouri, L. (2017). 'Determinants of the Profitability of Greek Enterprises before and after the Crisis'. *MIBES Transactions*, 10(2), pp. 122-139.

Balios, D., Thomadakis, S. and Tsipouri, L. (2016). Credit rating model development: An ordered analysis based on accounting data. *Research in International Business and Finance*, 38 (C), pp. 122-136.

Tsipouri, L. (2015). European Economic Integration, National Documentation Centre, Athens, (in Greek), Electronic Edition, Open Access, <u>http://epublishing.ekt.gr/el/13898</u>

Edler, J., Rolfstam, M., Tsipouri, L. and Uyarra, E. (2014). 'Risk management in the public procurement of innovation: A Conceptualisation', In: Edquist, C., Vonortas, N.S., Zabala-Iturriagagoitia, J.M. and Edler, J. (eds.) *Public Procurement for Innovation*. Edward Elgar Publishing, pp. 87-109.

Tsipouri, L. and Athanassopoulou, S. (2014). 'Public Procurement for Innovation in Greece' In: Lember V., Kattel R. and Kalvet T. (eds.) *Public Procurement, Innovation and Policy: International perspectives*. Springer, pp. 151-170.

Tsipouri, L. and Athanassopoulou, S. (2013). Expert evaluation network delivering policy analysis on the performance of Cohesion policy 2007-2013 Cyprus.

Khatib, I., Tsipouri, L., Bassiakos, Y. and Haj-daoud, A. (2013). Innovation in Palestinian Industries: A Necessity for Surviving the Abnormal. *Journal of the Knowledge Economy*, 4(4), pp. 492-510.

Tsipouri, L. (2012). 'Comparing innovation performance and Science in Society in the European member states', *Science and Public Policy*, 39(6), pp. 732-740.

Tsipouri, L. (2012). 'The Greek crisis: lessons for the future of Europe' In: Petrovic, O., Schlögl, C. and Reichmann, G. (eds.) *Informationswissenschaft: Begegnungen mit Wolf Rauch*. Wien: Böhlau.

Knotter, S., De Lobel, R., Tsipouri, L. and Stenius, V. (eds.) (2012). *Diversity Research and Policy: A Multidisciplinary Exploration*. Amsterdam University Press.

Depledge, M.H., Bartonova, A., Bastioli, C., Bizek, V., Brunner, P.H., Burke, L., Cassar, M., Cramer, W., Frankl, P., Hukkinen, J., Karlsson, M., Kundzewicz, Z.W., Linnerooth-Bayer, J., Nilsson, K., Schulze, E.D., Tsipouri, L.J., Tubiana, L. and van Ypersele, J.P. (2011). *Environmental research to support the EU 2020 vision*. Report of AG Theme 6.

Bassiakos, Y., Tsipouri, L. and Tsounis, N. (2010). 'Competitiveness and Regional Development in Greece', *International Journal of Financial Economics and Econometrics*, 2(1), pp. 81-96.

Arvanitis, R., M'henni, H. and Tsipouri, L. (2009). 'Existe-t-il une gouvernance des systèmes d'innovation en Afrique du Nord et au Moyen-Orient?' In : ESKA (ed.) *Action publique et gouvernance en Méditerranée* - *Le Maroc et sa politique de défense*. Maghreb-Machrek N° 202, pp. 65-84.

Bellini, E., Christova-Balkanska, I., Damvakeraki, T., Pinelli, D., Ottaviano, G.I.P., Pichler, E., Prarolo, G., Steinghardt, M. and Tsipouri, L. (2010). 'Diversity in European Regions: Lessons from Germany', In: Janssens, M., Bechtoldt, M., Ruijter, A., Pinelli, D., Prarolo, G. and Stenius, V. (eds.) *The Sustainability of Cultural Diversity. Nations, Cities and Organizations*. Edward Elgar Publishing.

Tsipouri, L. (2009) Contribution to the book "Diversity Management in Practice: A Cross Cultural & Multidisciplinary Annotated Bibliography Addressing Policy and Well-being", Kuechler, S. and Wallman, S. (eds.), Sussex Academic Press.

Spanos, L. J., Tsipouri, L. J. and Xanthakis, M. D. (2008). 'Corporate governance rating of family firms at the Athens exchange market'. *Managerial Finance*, 34(7), pp. 465-478.

Spanos, L., Tsipouri, L. and Xanthakis, M. (2006). 'Corporate Governance Rating in a Small Open Capital Market: Methodology and applications in the Greek market'. *The IUP Journal of Corporate Governance*.

Spanos, L., Tsipouri, L., and Xanthakis, M. (2005). 'Corporate governance rating and family firms: the Greek case'. Finance 0503011, University Library of Munich, Germany.

Tsipouri, L. J. (2005). 'Can less favored regions change their destiny? Lessons from Europe', In: Fuchs, G. and Shapira, P. (eds.) *Rethinking Regional Innovation and Change: Path Dependency or Regional Breakthrough?*. New York: Springer, pp. 171-194.

Tsipouri, L. J. (2004). 'Innovation for European competitiveness and cohesion: opportunities and difficulties of co-evolution'. *Science and Public Policy*, 31(6), pp. 465-474.

Tsipouri, L. and Xanthakis, M. (2004). 'Can corporate governance be rated? Ideas based on the Greek experience'. *Corporate Governance: An International Review*, 12(1), pp. 16-28.

Xanthakis, M., Tsipouri, L. and Spanos, L. (2003). Corporate Governance: Notion and Measurement. Athens: Papazissis Publishing House.

Tsipouri, L. (2001). 'Can we benchmark the contribution of research and development investment to growth and competitiveness?'. *Science and Public Policy*, 28(4), pp. 295-302.

Edquist, C., Hommen, L. and Tsipouri, L. (eds.) (2000). *Public Technology Procurement and Innovation. Economics of Science*. Boston, MA: Kluwer Academic.

# Annex II: Selected consulting and research projects (last 16 years)

European Commission, DG Regional and Urban Policy (2023-in progress) "Cross border regional labour Market Analysis" funded by the European Commission, coordinated by HETFA.

European Investment Bank (2023-in progress) "Market analysis on student financing», funded by the European Investment Advisory Hub (EIAH), Coordinated by Technopolis France.

European Commission, DG Regional and Urban Policy (2022-in progress) "The application of Partnership Principle" in the 2021-2027 shared Management Funds covered by Common Provisions Regulation, funded by the European Commission ,coordinated by ECORYS.

European Commission, DG Regional and Urban Policy (2022 - in progress) "Study on National Policies and Cohesion", funded by European Commission, coordinated by Technopolis Group Belgium.

European Commission, DG Regional and Urban Policy (2022 - in progress) "Support to the management of the Smart Specialisation Community of Practice", funded by European Commission, coordinated by Technopolis Group Belgium.

European Innovation Council and SMEs Executive Agency (EISMEA) (2022 - in progress) "Monitoring the performance of EU industry and industrial ecosystems", funded by EISMEA, coordinated by Technopolis Group Belgium.

European Research Executive Agency, Horizon 2022 (2022 - in progress) "Open Science Impact Pathways – PathOS", funded by European Commission, coordinated by ATHENA Research and Innovation Centre

Ministry of Labor and Social Affairs (2021 - in progress) "Providing specialised advice and directions for the National Strategic Action Plan for the promotion of social enterprises", funded by the Ministry of Labor and Social Affairs, Greece

European Investment Bank (2021), "Enhancing the take-up of FIs under the European Social Fund – future opportunity", funded by EIB, coordinated by EY Czech-Republic

General Secretariat for Research and Innovation (2021 - in progress) "Evaluation of Research and Innovation NSRF Actions 2007 - 2013 of GSRI (former GSRT)", funded by the Greek Ministry of Development and Investment, coordinated by Planet SA

European Commission - Cost (2021), "PlatfoRm OF policy Evaluation community for improvED EU policies and Better ACKnowledgement (PROFEEDBACK)", funded by European Commission - Cost, coordinated by HETFA

European Commission, DG Regio (2021), "Towards simplification – Analysis of selection of operations – Taking stock of practices in the EU Member States", funded by the European Commission, DG Regio, coordinated by Ismeri srl

DESY (2021) "International study on Scientific Service Companies", funded by DESY, coordinated by Technopolis Group Belgium

European Commission, DG RTD (2021), "Knowledge ecosystems in the new ERA: a comprehensive analysis of the state of play, the design of monitoring mechanisms, and creation of a toolbox of support measures", funded by the European Commission, DG RTD, coordinated by Technopolis Group Belgium

European Investment Bank (2020 - 2021), "Enhancing the take-up of FIs under the European Social Fund", funded by EIB, coordinated by EY Czech-Republic

European Commission, Horizon 2020 Framework Programme (2020 - in progress), "A Competitive Intelligence Cloud/HPC Platform for AI-based STI Policy Making", H2020 funded by European Commission, coordinated by Fundación Española para la Ciencia y la Tecnología (FECYT)

European Commission (2020), "European Commission's 100 Intelligent Cities Challenge (ICC)", funded by European Commission, coordinated by Technopolis Group Belgium

European Commission, DG Competition (2020), "Fact-finding study on the implementation of the evaluation requirement as foreseen by the GBER and relevant guidelines", funded by European Commission, coordinated by Ismeri Rome

"New industrial policy: Greece's perspective in the fields of photonics and bio-informatics" (2019-2020), funded by the National and Kapodistrian University of Athens

Research and Innovation Foundation Cyprus (2019 - 2020), "Interim evaluations of the RESTART 2016-20 and the Cypriot participation in H2020", funded by Research and Innovation Foundation Cyprus, coordinated by Technopolis Group Belgium

EIT Climate - KIC Europe (2019), "Circular Economy Transition (CE) in Smart Specialization Strategy(S3)", funded by EIT Climate-KIC Europe, coordinated by EIT Climate-KIC Greece at the ATHENA Research and Innovation Center

European Commission (2018 - 2022), "Fostering collaboration through mapping, analysing and interlinking of European Entrepreneurial Regions (Phases I, II)", funded by European Commission, coordinated by Technopolis Consulting Group Belgium

'Evaluation Helpdesk' identification and reviews the evaluations completed in Member States (2019 - 2023), Responsibility for Greece and Cyprus, Coordinated by Applica.

European Commission, DG Regional and Urban Policy (2018 - 2020), "Pilot project measuring what matters to EU citizens: social progress (SPI) in the European regions", funded by European Commission, coordinated by Intrasoft

European Commission, DG Research and Innovation (2018 - 2019), "Peer review of the Estonian R & I system", funded by the European Commission, coordinated by Technopolis Group Belgium

European Commission (2018 - 2019), "Transforming regions and cities into launch pads of digital transformation and industrial modernization", funded by European Commission, coordinated by Technopolis Belgium

European Commission, DG Research & Innovation (2017 - 2019), "Policy Advice to support CELAC countries in addressing the Sustainable Development Goals through research and innovation", funded by European Commission, coordinated by Technopolis France

European Commission, DG Justice and Consumers (2017 - 2018), "Study on the extent to which and how Member States used the European Social Fund and the European Regional Development Fund in the programming periods 2007-2013 and 2014-2020 to support their justice system" Case study Greece, funded by European Commission, coordinated by consortium led by Optimity Advisors

European Commission, DG Research & Innovation (2017 - 2018), "Mutual Learning Exercise – National Practices in Widening Participation and Strengthening Synergies", funded by European Commission, coordinated by Technopolis Group Belgium

European Union, European Institute of Innovation and Technology (EIT) (2017), Member of the Validation Panel of the EIT regarding the Assessment of the Implementation of the Knowledge Triangle Integration and Co-location Centres within the EIT and its KICs

European Commission, Joint Research Center (JRC) (2017), "JRC Implementation Review", funded by the European Commission

EuroCommerce and UNI Europa (2017), "Labour market analysis in the commerce sector: which are the key challenges and factors of change? E-Commerce issues", Report on Greece, Study coordinated by IDEA Consult

Member of the Campinas Team in the Consortium on Research & Innovation Cooperation Activities between Brazil and European Union R&I actors, coordinated by SPI (2016 - 2018)

Quality reviewer (2016 - 2017) in "Support data collection and analysis concerning mobility patterns and career paths of researchers (MORE3)", coordinated by IDEA

European Commission, DG Regional and Urban Policy (2016), "Ex post evaluation of Cohesion Policy programmes 2007-2013, focusing on the ERDF, ESF and CF, Work Package 12: Delivery system (Case study Greece)", coordinated by KPMG - Prognos

European Commission (2016), "Support of ESI Funds to the implementation of the Country-Specific Recommendations (CSRs) and to structural reforms in the Member States of the EU", funded by European Commission, coordinated by Ismeri

European Commission, DG Regional and Urban Policy, (2015 - 2019): Evaluation Helpdesk' to the Commission that will review the 2014-2020 evaluation plans, identify evaluations undertaken by Managing Authorities in 2015-2019, review a sample of evaluations and provide support to Member States in refining their evaluation plans, designing and managing evaluations in the programming period 2014-2020 and for Operational Programmes co-financed by the ERDF, CF and ESF (including the YEI – Youth Employment Initiative), coordinated by Applica

Quality Reviewer (2015 - 2017) in "Danube INCO-NET", coordinated by Zentrum fűr Sozialinnovation (ZSI) Vienna

European Commission, DG Regional and Urban Policy (2015 - 2016), "Ex Post Evaluation of Cohesion Policy Programme, focusing on the European Regional Development Fund (ERDF) and the Cohesion Fund (CF), Work Package 11: European Territorial Cooperation", coordinated by ADE-Applica

European Union, Joint Research Center (JRC) (2015), "Ex-Post Evaluation of JRC Direct Actions in the 7th (EC and Euratom) Framework Programmes (2007-2013)", funded by the European Commission

General Secretariat for Research and Technology (2015), support for monitoring the deliverables of the project "Studies on the assessment of Actions in the area of Research, Technological Development and Innovation", funded by the GSRT

European Commission, DG Regional and Urban Policy (2015), "Ex post evaluation of Cohesion Policy programmes 2007-2013, focusing on the ERDF and CF, Work Package 13: Geography of expenditure (Case study Greece and Cyprus)", coordinated by Wiiw-ISMERI

Member of the Research, Innovation, and Science Policy Expert (RISE) High-Level Group (HLG), funded by the European Commission, DG Research and Innovation

European Commission, DG Regional and Urban Policy (2015), "Assistance to the contracting party with opinion and advice on the implementation of the smart specialisation strategy in Greece"

European Commission, DG Research and Innovation (2014 - 2018), "Monitoring the evolution and benefits of Responsible Research and Innovation (MoRRi) Task leader and country expert for Greece", funded by the European Commission, DG Research and Innovation, coordinated by Technopolis Group

European Union, Joint Research Center (JRC) (2014 - 2016), "RIO - R&I Country Reports: Greece & Cyprus", funded by the European Commission

European Commission, DG Regio (2014 - 2015), "Ex post evaluation of cohesion policy programmes 2007–2013 financed by the European Regional Development Fund (ERDF) and Cohesion Fund (CF) Scientific Responsibility for Greece", funded by the European Commission DG - Regio, coordinated by Analysis for Economic Decisions – ADE

European Commission, Joint Research Center (JRC) (2014-2015), "Ex-Post Evaluation of JRC Direct Actions in the 7th (EC and Euratom) Framework Programmes (2007-2013)", funded by the European Commission

European Commission, DG Regional and Urban Policy (2014), "Expert assessment of the Partnership Agreement and draft Operational Programmes for Romania in view of the national and regional smart specialisation strategies for Romania for 2014-2020 programming period of the European Structural and Investments Funds", funded by the European Commission

European Commission, DG Regional and Urban Policy, Directorate Smart and Sustainable Growth and Southern Europe (2014), "Expert assessment of the national strategy for Bulgaria in view of the development of a national strategy for smart specialisation -phase II", funded by the European Commission

European Commission, DG Regional and Urban Policy, Directorate Smart and Sustainable Growth and Southern Europe (2014), "Expert assessment of the situation and perspectives for Greece in view of the development of a national smart specialization strategy and for the correct and timely application of action plan foreseen in the Greek Partnership Agreement 2014-2020 to ensure the compliance with the Ex-ante conditionalities 1.1 and 1.2 ", funded by the European Commission

Steering Committee member of the Regional Innovation Monitoring (2012 - 2015), implemented by Technopolis Group

UNU Maastricht and FhG-ISI UNESCO Bresche (2012 - 2014), "R&D and Innovation Survey in Albania", Advisory role and statistical support to the Albanian Statistical Service, funded by UNESCO Bresche

South East Europe Transnational Cooperation Programme (2011 - 2014), "Fostering Evaluation Competencies in Research, Technology and Innovation in the SEE-Region (EVAL INNO)", funded by South East Europe Transnational Cooperation Programme, coordinated by ZSI

European Commission, DG Research and Innovation (2011 - 2013), Chair of the High Level Economic Policy Expert Group on "Innovation for Growth (I4G)", funded by the European Commission, DG Research and Innovation

European Commission, DG Research (2011 - 2013), participation in the "Support for continued data collection and analysis concerning mobility patterns and career paths of researchers - MORE 2" as country correspondent for Greece and Cyprus, funded by the European Commission, DG Research, coordinated by IDEA Belgium

European Commission, DG Research and Innovation (2011 - 2012), participation in the Environment Advisory Group, funded by the European Commission, DG Research and Innovation

European Commission, DG Research (2011), Specific Contract "A study in support of the ERA Framework Impact Assessment on gathering an overview and analysis on the way research and research systems are regulated in the EU Member States", funded by the European Commission, DG Research & DG IPTS

European Commission, DG Research & DG IPTS (2011), Specific Contract "Integration of INNO Policy TrendChart with the ERAWATCH (2011 - 2012)", funded by the European Commission, DG Research & DG IPTS

European Commission, DG Regional Policy (2010 - 2014), "Expert Evaluation Network delivering Policy Analysis on the Performance of Cohesion Policy 2007-2013", coordinated by Applica and Ismeri Europa S.r.l., funded by European Commission - DG Regional Policy, responsible for Greece and Cyprus. Tasks: Policy Paper on Innovation (2010), Policy Paper on Renewable Energy and Energy Efficiency of Residential Housing (2011), Financial Engineering (2012), Country Reports on Achievements of Cohesion Policy (2010 - 2012),

European Commission, DG Research (2010 - 2013), Specific Contract "ERAWATCH International (Phase 2): Research Inventory and Analytical Country Reports", funded by the European Commission, DG Research

European Commission, DG Research (2010 - 2012), "Monitoring study regarding the State Aid Framework for Research, Development and Innovation - R&D&I State Aid Study 2010", funded by the European Commission, DG Research

European Commission, DG Research & DG IPTS (2010 - 2012), Specific Contract "ERAWATCH International: RESEARCH INVENTORY AND ANALYTICAL COUNTRY REPORTS 2010 - 2011", funded by the European Commission, DG Research & DG IPTS

European Commission, DG INFSO (2010 - 2011), "Study on Impact Assessment for ICT in FP8 and CIP II 2010 - SMART 2010/0057", funded by European Commission - DG INFSO, coordinated by Deloitte Belgium

European Commission, DG Enterprise (2010 - 2011), "Study on the Compilation of SME policy measures and assessment of the SBA implementation within the SME performance Review 2010", funded by the European Commission, DG Enterprise

MASIS (2010 - 2011), "Monitoring Policy and Research Activities on Science in Society in Europe", funded by the European Commission, DG Research

European Commission, DG Research (2010), "Interim Evaluation of International Cooperation Activities of the Seventh Framework Programme's Capacities Programme", funded by the European Commission

European Commission, DG Research, participation to the Group of Independent Experts for the "Interim Evaluation of the Eurostars Joint Programme" (2010)

Framework Contract for the establishment of a network of external experts - Education, Research, Innovation and the Information society, funded by the Committee of the Regions, coordinated by Progress Consulting S.r.I. (2009 - 2013):

- Report on "Effects of education and training, youth and cultural activities with regard to combating poverty and social exclusion", for The Committee of the Regions, under Order form N° 2561, from 30/10/2009 to 20/01/2010, governed by the provisions of Framework Contract CDR/ETU/12/2009.
- Report on "Priorities for new strategy for European information society (2010-2015)" (Part 1), for The Committee of the Regions, under Order form N° 2702, from 12/10/2009 to 25/02/2010, governed by the provisions of Framework Contract CDR/ETU/12/2009.
- Report on "Priorities for new strategy for European information society (2010-2015)" (Part 2), for The Committee of the Regions, under Order form N° 2782, from 12/10/2009 to 15/03/2010, governed by the provisions of Framework Contract CDR/ETU/12/2009.
- Report on "The future "Education Europe" Programme", for The Committee of the Regions, under Order form N° 3658, from 11/11/2011 to 28/11/2011, governed by the provisions of Framework Contract CDR/ETU/12/2009.
- Report on the "Programme for culture and the audiovisual industry 'Creative Europe'", for The Committee of the Regions, under Order form N° 3656, from 14/11/2011 to 4/12/2011, governed by the provisions of Framework Contract CDR/ETU/12/2009.

European Commission, DG INFSO (2009 - 2011), "Multiple Framework Contracts for the provision of Impact Assessment and Evaluation-related services. Lot 4 – Provision of impact assessment and/or ex-ante evaluation tasks in the sphere of ICT deployment, innovation, public services and quality of life", funded by European Commission, DG INFSO, coordinated by Deloitte

European Commission, DG Employment, Social Affairs and Equal Opportunities (2009), "Ex-post evaluation of the 2000 - 2006 ESF: Impact the functioning of the labour market and on investment in human capital infrastructure through support to systems and structures", funded by European Commission, DG Employment, Social Affairs and Equal Opportunities, coordinated by Amnyos-Ismeri consortium

European Commission, DG Research & DG IPTS (2009), Specific Contract "The European Observatory of the research activity of Universities and National Public Research Funding Agencies", funded by the European Commission, DG Research & DG IPTS

UNESCO (2008 - 2010), "Enhancing Science Policy and Management in Albania"

European Commission, DG Research & DG IPTS (2008 - 2009), Specific Contract "Erawatch analytical policy mix reports 2009", funded by the European Commission, DG Research & DG IPTS

European Commission, DG Research (2008), "Ex-Post Evaluation of JRC direct actions in the 6th Framework Programmes 2002 - 2006"

European Commission, DG Research (2008 - 2009), participation to the Expert Group for the Follow up of the revised Lisbon Strategy (LEG)

European Commission, DG Research (2008 - 2009), "Risk Management in public technology procurement"

European Commission, DG Enterprise (2008), New or better innovation support mechanisms IPTS, Specific Contract "ERAWATCH Country Reports - Cyprus 2008"

European Commission, DG JRC, IPTS (2008 - 2009), Specific Contract "Extension of country coverage of the ERAWATCH research inventory to selected EU Neighbourhood Countries" (Morocco, Tunisia, Jordan, Egypt, FYROM, Ukraine)

Participation in ERAWATCH (provide information on national research policies, structures, programmes and organisations) and QANA (Quality Assurance Networking Activity), project coordinated by Technopolis, funded by IPTS (2006 - 2009)

European Commission (2007 - 2010), "Charting Future Trends in European Innovation Policy (INNOPOLICYWATCH)", Research Director, funded by the European Commission, coordinated by Intrasoft International S.A.

European Commission, EuropeAid, Medibtikar (2006 - 2011), Instrument to stimulate innovation in Mediterranean Countries, coordinated by Intrasoft International